

Harris County Emergency Services District No. 9
Pro Forma Operating and Capital Budgets
Year Ending December 31, 2018

OPERATING REVENUE

Ambulance Collections	\$ 5,000,000
Dispatch Fees	20,000
Interest on Investments	100,000
Jersey Village Radio Contract	15,000
Property Taxes (see Note 1)	18,689,034
Sales Taxes	<u>27,500,000</u>
Total Operating Revenue	\$ 51,324,034

OPERATING EXPENSES

Audit Fees	\$ 20,000
Bookkeeping	45,000
Commissioner Fees	15,000
Election Expenses (Notices, workers, etc.)	75,000
Employee Health Insurance	40,000
Employee Tuition Reimbursement Program	6,000
Fire and Ambulance Service (CFVFD)	28,888,631
Harris County Appraisal District Fees	150,000
Insurance and Surety Bonds	175,000
ISO Remediation	1,000,000
Legal Fees - Administrative	95,000
Legal Fees (Election)	45,000
Legal Notices	5,000
Legislative Services	1,000
License/Maintenance Radio System	325,000
Long-Range Planning	250,000
Other	15,000
Payroll	180,000
Payroll Taxes	30,000
Printing and Office Supplies	5,000
Professional Consultants	400,000
Sales Tax Monitoring	25,000
Travel and Conferences	25,000
Texas County and District Retirement System	20,000
Utilities	40,000
Website/Community Outreach	<u>5,000</u>
Total Operating Expenses	\$ 31,880,631
Excess of Operating Revenue over Expenses	\$ 19,443,403

CAPITAL EXPENDITURES

Apparatus/Vehicles - Medic	\$ 1,100,000
Fire Station Construction (Station14 (see Note 2)	6,000,000
Real Estate Acquisition	2,000,000
Facilities modifications	4,500,000

Capital Expenditures (Equipment and Tech)

Carryover from 2017:

PSBB Modems	225,000
Wave/LMR Interface	250,000
Aerial FLIR/Video	20,000
EOC upgrade	100,000
FF Accountability	250,000
Fire Boat	150,000
IT Network Infrastructure (Legacy switch replacement)	225,000
LED Station Signs	84,000
Video/Training Conferencing	<u>360,000</u>

Planned for 2018:

Document Management System	750,000
Fire Field Upgrades (Roads, drainage, lighting)	300,000
Drager Burn Building	450,000
UHF repeater replacement	75,000
System Backup Upgrades	65,000
Patch Management Software	6,500
Replacement Help Desk Software	4,500
Fitness equipment all stations	18,000
Gear Washer	100,000
Cascade Systems (2 new stations, and 2 replacement)	180,000

Total Capital Expenditures \$ 17,213,000

PLANNED RESERVES

Apparatus Reserve	\$ 1,000,000
Construction Reserve	6,000,000
Equipment Reserve	1,500,000
Operating Reserve - One Year	<u>30,000,000</u>

Total Planned Reserves \$ 38,500,000

CASH RECAP

Total Capital Expenditures	\$ 17,213,000
Total Planned Reserves	<u>38,500,000</u>

Total Cash Needed	\$ <u>55,713,000</u>
2018 Projected Operating Surplus	\$ 19,443,403
Required Cash from Prior Years Reserves	<u>36,269,597</u>
Total Cash Sources	\$ <u>55,713,000</u>

Notes:

- 1 Based on 2017 HCAD Certified Tax Rolls at the Effective Tax Rate, at a 95% Collection Rate.
- 2 These projects were planned to begin in 2017 but will actually carryover to 2018.