

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**HARRIS COUNTY, TEXAS**  
**ANNUAL FINANCIAL REPORT**  
**DECEMBER 31, 2020**

**McCALL GIBSON SWEDLUND BARFOOT PLLC**  
Certified Public Accountants



**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**

**HARRIS COUNTY, TEXAS**

**ANNUAL FINANCIAL REPORT**

**DECEMBER 31, 2020**



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## **INDEPENDENT AUDITOR'S REPORT**

Board of Commissioners  
Harris County Emergency  
Services District No. 9  
Harris County, Texas

We have audited the accompanying financial statements of the governmental activities and major fund of Harris County Emergency Services District No. 9 (the "District"), as of and for the year ended December 31, 2020, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.





## **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and major fund of the District as of December 31, 2020, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Other Matters**

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, the Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual – General Fund, the Schedule of Changes in Net Pension Asset and Related Ratios TCDRS, the Schedule of District Contributions TCDRS, and the Schedule of Changes in Net Pension Asset and Related Ratios LOSAP be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The supplementary information required by Harris County and the other supplementary information are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The supplementary information, excluding that portion marked "Unaudited" on which we express no opinion or provide any assurance, has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.



McCall Gibson Swedlund Barfoot PLLC  
Certified Public Accountants  
Houston, Texas

June 24, 2021



# **HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**

## **MANAGEMENT'S DISCUSSION AND ANALYSIS**

### **FOR THE YEAR ENDED DECEMBER 31, 2020**

Management's discussion and analysis of Harris County Emergency Services District No. 9's (the "District") financial performance provides an overview of the District's financial activities for the fiscal year ended December 31, 2020. Please read it in conjunction with the District's financial statements.

#### **USING THIS ANNUAL REPORT**

This annual report consists of a series of financial statements. The basic financial statements include: (1) fund financial statements and government-wide financial statements and (2) notes to financial statements. The fund financial statements and government-wide financial statements combine both: (1) the Statement of Net Position and Governmental Fund Balance Sheet and (2) the Statement of Activities and Governmental Fund Statement of Revenues, Expenditures and Changes in Fund Balance. This report also includes required and other supplementary information in addition to the basic financial statements.

#### **GOVERNMENT-WIDE FINANCIAL STATEMENTS**

The District's annual report includes two financial statements combining the government-wide financial statements and the fund financial statements. The government-wide financial statements provide both long-term and short-term information about the District's overall status. Financial reporting at this level uses a perspective similar to that found in the private sector with its basis in full accrual accounting and elimination or reclassification of internal activities.

The Statement of Net Position includes all the District's assets, liabilities and, if applicable, deferred inflows and outflows of resources, with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the District is improving or deteriorating. Evaluation of the overall health of the District would extend to other non-financial factors.

The Statement of Activities reports how the District's net position changed during the current fiscal year. All current year revenues and expenses are included regardless of when cash is received or paid.

#### **FUND FINANCIAL STATEMENTS**

The combined statements also include fund financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District has one governmental fund type. The General Fund accounts for resources not accounted for in another fund, property tax, sales tax revenues and EMS collections, costs of assessing and collecting taxes, general and operating expenditures.

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED DECEMBER 31, 2020**

**FUND FINANCIAL STATEMENTS (Continued)**

Governmental funds are reported in each of the financial statements. The focus in the fund financial statements provides a distinctive view of the District's governmental funds. These statements report short-term fiscal accountability focusing on the use of spendable resources and balances of spendable resources available at the end of the year. They are useful in evaluating annual financing requirements of the District and the commitment of spendable resources for the near-term.

Since the government-wide focus includes the long-term view, comparisons between these two perspectives may provide insight into the long-term impact of short-term financing decisions. The adjustments columns, the Reconciliation of the Governmental Fund Balance Sheet to the Statement of Net Position, and the Reconciliation of the Governmental Fund Statement of Revenues, Expenditures and Changes in Fund Balance to the Statement of Activities explain the differences between the two presentations and assist in understanding the differences between these two perspectives.

**NOTES TO THE FINANCIAL STATEMENTS**

The accompanying notes to financial statements provide information essential to a full understanding of the government-wide and fund financial statements.

**OTHER INFORMATION**

In addition to the financial statements and accompanying notes, this report also presents certain required supplementary information ("RSI"). A budgetary comparison schedule is included as RSI for the General Fund. In addition, the Schedule of Changes in Net Pension Asset and Related Ratios and the Schedule of District Contributions are included in RSI.

**GOVERNMENT-WIDE FINANCIAL ANALYSIS**

Net position may serve over time as a useful indicator of the District's financial position. In the case of the District, assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by \$200,961,472 as of December 31, 2020.

A portion of the District's net position reflects its net investment in capital assets (e.g. land, buildings, furniture and equipment, less any debt used to acquire those assets that is still outstanding). The District uses these assets to provide additional vehicles, equipment and facilities to its service provider.

The following is a comparative analysis of government-wide changes in net position:

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**  
**FOR THE YEAR ENDED DECEMBER 31, 2020**

**GOVERNMENT-WIDE FINANCIAL ANALYSIS (Continued)**

	Summary of Changes in the Statement of Net Position		
	2020	2019	Change Positive (Negative)
Current and Other Assets	\$ 128,287,990	\$ 123,170,276	\$ 5,117,714
Capital Assets (Net of Accumulated Depreciation)	112,544,337	94,703,635	17,840,702
Total Assets	\$ 240,832,327	\$ 217,873,911	\$ 22,958,416
Deferred Outflows of Resources	\$ 7,261,768	\$ 2,450,336	\$ 4,811,432
Total Liabilities	\$ 19,918,056	\$ 17,879,818	\$ (2,038,238)
Deferred Inflows of Resources	\$ 27,214,567	\$ 24,784,309	\$ (2,430,258)
Net Position:			
Net Investment in Capital Assets	\$ 112,544,337	\$ 94,703,635	\$ 17,840,702
Unrestricted	88,417,135	82,956,485	5,460,650
Total Net Position	\$ 200,961,472	\$ 177,660,120	\$ 23,301,352

\*

The following table provides a summary of the District's operations for the years ended December 31, 2020, and December 31, 2019. During the current fiscal year, the District's net position increased by \$23,301,352, accounting for a 13% growth in net position.

	Summary of Changes in the Statement of Activities		
	2020	2019	Change Positive (Negative)
Revenues:			
Property Taxes	\$ 24,476,746	\$ 20,137,097	\$ 4,339,649
Charges for Services	5,385,765	6,362,338	(976,573)
Sales Tax Revenues	37,979,444	37,434,321	545,123
Other Revenues	5,360,115	2,824,515	2,535,600
Total Revenues	\$ 73,202,070	\$ 66,758,271	\$ 6,443,799
Expenses for Services	49,900,718	53,798,997	3,898,279
Change in Net Position	\$ 23,301,352	\$ 12,959,274	\$ 10,342,078
Net Position, Beginning of Year	177,660,120	164,700,846	12,959,274
Net Position, End of Year	\$ 200,961,472	\$ 177,660,120	\$ 23,301,352

\*

\* As Adjusted, See Note 13

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED DECEMBER 31, 2020**

**FINANCIAL ANALYSIS OF THE DISTRICT'S GOVERNMENTAL FUND**

The District's fund balance as of December 31, 2020, was \$99,162,343, an increase of \$4,310,591 from the prior year. This increase was primarily due to property tax, sales tax and dispatch collections exceeding service operations and capital costs.

**GENERAL FUND BUDGETARY HIGHLIGHTS**

The Board of Commissioners did not amend the budget during current fiscal year. Actual revenues were \$1,858,306 less than budgeted revenues primarily due to lower than anticipated property taxes, sales tax and investment revenues. Actual expenditures were \$14,381,364 less than budgeted expenditures primarily due to lower than anticipated capital outlay costs and department costs.

**CAPITAL ASSETS**

Capital assets as of December 31, 2020, total \$112,544,337 (net of accumulated depreciation) and include land, buildings, furniture and equipment.

Capital Assets At Year-End, Net of Accumulated Depreciation			
	2020	2019	Change Positive (Negative)
Capital Assets Not Being Depreciated:			
Land and Land Improvements	\$ 9,912,755	\$ 7,954,254	\$ 1,958,501
Construction in Progress	34,788,750	22,133,485	12,655,265
Capital Assets, Net of Accumulated Depreciation:			
Buildings and Improvements	44,738,253	45,658,584	(920,331)
Furniture, Equipment and Vehicles	23,104,579	18,957,312	4,147,267
Total Net Capital Assets	<u>\$ 112,544,337</u>	<u>\$ 94,703,635</u>	<u>\$ 17,840,702</u>

**CONTACTING THE DISTRICT'S MANAGEMENT**

This financial report is designed to provide a general overview of the District's finances. Questions concerning any of the information provided in this report or requests for additional information should be addressed to Harris County Emergency Services District No. 9, c/o Coveler & Peeler, P.C., Two Memorial City Plaza, 820 Gessner, Suite 1710, Houston, TX 77024-8261.

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**STATEMENT OF NET POSITION AND**  
**GOVERNMENTAL FUND BALANCE SHEET**  
**DECEMBER 31, 2020**

	<u>General Fund</u>	<u>Adjustments</u>	<u>Statement of Net Position</u>
<b>ASSETS</b>			
Cash	\$ 83,667,112	\$	\$ 83,667,112
Investments	12,398,934		12,398,934
Cash With Harris County	3,266,140		3,266,140
Receivables:			
Property Taxes	20,057,227		20,057,227
Penalty and Interest on Delinquent Property Taxes		221,651	221,651
Sales Tax Receipts	6,934,704		6,934,704
Contract Revenue	36,018		36,018
Accrued Interest	5,370		5,370
Other	529		529
Prepaid Costs	1,402,150		1,402,150
Inventory	298,155		298,155
Land		9,912,755	9,912,755
Construction in Progress		34,788,750	34,788,750
Capital Assets (Net of Accumulated Depreciation)		67,842,832	67,842,832
<b>TOTAL ASSETS</b>	<u>\$ 128,066,339</u>	<u>\$ 112,765,988</u>	<u>\$ 240,832,327</u>
<b>DEFERRED OUTFLOWS OF RESOURCES</b>			
Deferred Outflows - Pensions	<u>\$ - 0 -</u>	<u>\$ 7,261,768</u>	<u>\$ 7,261,768</u>
<b>TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES</b>	<u><u>\$ 128,066,339</u></u>	<u><u>\$ 120,027,756</u></u>	<u><u>\$ 248,094,095</u></u>

The accompanying notes to financial  
statements are an integral part of this report.

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**STATEMENT OF NET POSITION AND**  
**GOVERNMENTAL FUND BALANCE SHEET**  
**DECEMBER 31, 2020**

	<u>General Fund</u>	<u>Adjustments</u>	<u>Statement of Net Position</u>
<b>LIABILITIES</b>			
Accounts Payable	\$ 2,623,151	\$	\$ 2,623,151
Net Pension Liability		16,417,373	16,417,373
Compensated Absences		877,532	877,532
<b>TOTAL LIABILITIES</b>	<u>\$ 2,623,151</u>	<u>\$ 17,294,905</u>	<u>\$ 19,918,056</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>			
Property Taxes	\$ 26,280,845	\$ (391,776)	\$ 25,889,069
Deferred Inflows - Pensions		1,325,498	1,325,498
<b>TOTAL DEFERRED INFLOWS OF RESOURCES</b>	<u>\$ 26,280,845</u>	<u>\$ 933,722</u>	<u>\$ 27,214,567</u>
<b>FUND BALANCE</b>			
Nonspendable: Prepaid Costs	\$ 1,402,150	\$ (1,402,150)	\$
Assigned to 2021 Budget Deficit	17,109,840	(17,109,840)	
Unassigned	80,650,353	(80,650,353)	
<b>TOTAL FUND BALANCE</b>	<u>\$ 99,162,343</u>	<u>\$ (99,162,343)</u>	<u>\$ - 0 -</u>
<b>TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCE</b>	<u><u>\$ 128,066,339</u></u>		
<b>NET POSITION</b>			
Net Investment in Capital Assets		\$ 112,544,337	\$ 112,544,337
Unrestricted		88,417,135	88,417,135
<b>TOTAL NET POSITION</b>		<u><u>\$ 200,961,472</u></u>	<u><u>\$ 200,961,472</u></u>

The accompanying notes to financial  
statements are an integral part of this report.



**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**RECONCILIATION OF THE GOVERNMENTAL FUND BALANCE SHEET**  
**TO THE STATEMENT OF NET POSITION**  
**DECEMBER 31, 2020**

Total Fund Balance - Governmental Fund		\$ 99,162,343
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Amounts reported for governmental activities in the Statement of Net Position are different because:

Capital assets used in governmental activities are not current financial resources and, therefore, are not reported as assets in the governmental funds.		112,544,337
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Deferred inflows of resources related to property tax revenues and penalty and interest receivable on delinquent taxes for the 2019 and prior tax levies became part of recognized revenues in the governmental activities of the District.		613,427
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Portions of the change in net pension asset are not immediately recognized as pension expense are recorded as deferred outflows or inflows of resources.		5,936,270
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Certain liabilities are not due and payable in the current period and, therefore, are not reported as liabilities in the governmental funds. These liabilities at year end consist of:

Compensated Absences	\$ (877,532)	
Net Pension Liability	<u>(16,417,373)</u>	<u>(17,294,905)</u>

Total Net Postion - Governmental Activities		<u>\$ 200,961,472</u>
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The accompanying notes to financial  
statements are an integral part of this report.

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**STATEMENT OF ACTIVITIES AND GOVERNMENTAL FUND STATEMENT OF**  
**REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE**  
**FOR THE YEAR ENDED DECEMBER 31, 2020**

	General Fund	Adjustments	Statement of Activities
<b>REVENUES</b>			
Property Taxes	\$ 24,415,516	\$ 61,230	\$ 24,476,746
EMS Collections/Dispatch Fees	5,385,765		5,385,765
Sales Tax Revenues	37,979,444		37,979,444
Contract Revenue	95,918		95,918
Penalty and Interest	191,769	16,613	208,382
Investment Revenues	522,030		522,030
Insurance Proceeds	238,524		238,524
Miscellaneous Revenues	193,789	4,101,472	4,295,261
<b>TOTAL REVENUES</b>	<b>\$ 69,022,755</b>	<b>\$ 4,179,315</b>	<b>\$ 73,202,070</b>
<b>EXPENDITURES/EXPENSES</b>			
Service Operations:			
Cy-Fair Volunteer Fire Department			
Dispatch	\$ 1,535,618	\$ 75,548	\$ 1,611,166
Information Technology	2,062,795	27,679	2,090,474
Safety	158,690		158,690
Public Relations	177,875	3,492	181,367
Emergency Medical Services	10,966,053	432,387	11,398,440
Communications	1,402,607	1,752	1,404,359
Administration	10,193,545	(1,708,623)	8,484,922
Facilities Maintenance	708,169	16,935	725,104
Vehicle Maintenance	1,899,140	39,994	1,939,134
Quartermaster	3,049,443	38,620	3,088,063
Suppression	10,346,707		10,346,707
Salaries and Benefits	920,040		920,040
Accounting and Auditing	122,369		122,369
Appraisal District Fees	189,621		189,621
Commissioner Fees	800		800
Legal Fees - General	211,096		211,096
Legal Fees - Delinquent Tax Collections	44,294		44,294
Tax Assessor/Collector Fees	106,275		106,275
Professional Fees	5,290		5,290
Depreciation		6,003,189	6,003,189
Other	285,750		285,750
Capital Outlay	24,427,459	(24,128,207)	299,252
Loss on Disposal of Assets		284,316	284,316
<b>TOTAL EXPENDITURES/EXPENSES</b>	<b>\$ 68,813,636</b>	<b>\$ (18,912,918)</b>	<b>\$ 49,900,718</b>
<b>EXCESS (DEFICIENCY) OF REVENUES OVER</b>			
<b>EXPENDITURES/EXPENSES</b>	<b>\$ 209,119</b>	<b>\$ 23,092,233</b>	<b>\$ 23,301,352</b>

The accompanying notes to financial  
statements are an integral part of this report.

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**STATEMENT OF ACTIVITIES AND GOVERNMENTAL FUND STATEMENT OF**  
**REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE**  
**FOR THE YEAR ENDED DECEMBER 31, 2020**

	<u>General Fund</u>	<u>Adjustments</u>	<u>Statement of Activities</u>
<b>OTHER FINANCING SOURCES (USES)</b>			
Contributions from Cy-Fair VFD	\$ 4,101,472	\$ (4,101,472)	\$ - 0 -
<b>NET CHANGE IN FUND BALANCE</b>	\$ 4,310,591	\$ (4,310,591)	\$
<b>CHANGE IN NET POSITION</b>		23,301,352	23,301,352
<b>FUND BALANCE/NET POSITION -     JANUARY 1, 2020, AS ADJUSTED</b>	<u>94,851,752</u>	<u>82,808,368</u>	<u>177,660,120</u>
<b>FUND BALANCE/NET POSITION -     DECEMBER 31, 2020</b>	<u>\$ 99,162,343</u>	<u>\$ 101,799,129</u>	<u>\$ 200,961,472</u>

The accompanying notes to financial  
statements are an integral part of this report.

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9  
RECONCILIATION OF THE GOVERNMENTAL FUND STATEMENT OF  
REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE  
TO THE STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED DECEMBER 31, 2020**

Net Change in Fund Balance - Governmental Fund	\$ 4,310,591
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Amounts reported for governmental activities in the Statement of Activities are different because:

Governmental funds report tax revenues when collected. However, in the Statement of Activities, revenues are recorded in the accounting period for which the taxes are levied.	61,230
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Governmental funds report penalty and interest revenue on property taxes when collected. However, in the Statement of Activities, revenues are recorded when the penalty and interest are assessed.	16,613
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Compensated Absences are reported as a liability in the Statement of Net Position. Therefore, an expense is recored in the Statement of Activities.	(877,532)
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Governmental funds do not account for depreciation. However, in the Statement of Net Position, capital assets are depreciated and depreciation expense is recorded in the Statement of Activities.	(6,003,189)
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Governmental funds report capital asset cost as expenditures in the period purchased. However, in the Statement of Net Position, capital assets are increased by new purchases that meet the District's threshold for capitalization, and are owned and maintained by the District. All other capital assets purchased are expensed in the Statement of Activities.	23,843,891
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The changes in deferred outflows and inflows of resources are recorded as pension expense in the government-wide financial statements.	1,949,748
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Change in Net Position - Governmental Activities	\$ <u>23,301,352</u>
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The accompanying notes to financial  
statements are an integral part of this report.

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2020**

**NOTE 1. CREATION OF DISTRICT**

Harris County Rural Fire Prevention District No. 9 (the “District”), was created by an order of the Commissioners Court of Harris County, Texas, on November 14, 1983, and began activity in 1984. At an election held February 12, 1994, the District was converted into Harris County Emergency Services District No. 9, a district operating under Chapter 775 of the Health and Safety Code. The District is empowered to provide fire protection, ambulance and rescue services to the persons in its boundaries which will be conducive to their public safety, health, welfare and convenience.

The District is governed by a Board of Commissioners consisting of five individuals residing within the District who are elected by voters within the District. The Board of Commissioners sets the policies of the District.

**NOTE 2. SIGNIFICANT ACCOUNTING POLICIES**

The accompanying financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America as promulgated by the Governmental Accounting Standards Board (“GASB”).

The District is a political subdivision of the State of Texas governed by an elected board. GASB has established the criteria for determining whether an entity is a primary government or a component unit of a primary government. The primary criteria are that it has a separately elected governing body, it is legally separate, and it is fiscally independent of other state and local governments. Under these criteria, the District is considered a primary government and is not a component unit of any other government. Additionally, no other entities meet the criteria for inclusion in the District’s financial statement as component units.

Financial Statement Presentation

These financial statements have been prepared in accordance with GASB Codification of Governmental Accounting and Financial Reporting Standards Part II, Financial Reporting (“GASB Codification”).

The GASB Codification sets forth standards for external financial reporting for all state and local government entities, which include a requirement for a Statement of Net Position and a Statement of Activities. It requires the classification of net position into three components: Net Investment in Capital Assets; Restricted; and Unrestricted. These classifications are defined as follows:

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2020**

**NOTE 2.      SIGNIFICANT ACCOUNTING POLICIES (Continued)**

Financial Statement Presentation (Continued)

- Net Investment in Capital Assets – This component of net position consists of capital assets, including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvements of those assets.
- Restricted Net Position – This component of net position consists of external constraints placed on the use of assets imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulation of other governments or constraints imposed by law through constitutional provisions or enabling legislation.
- Unrestricted Net Position – This component of net position consists of assets that do not meet the definition of Restricted or Net Investment in Capital Assets.

When both restricted and unrestricted resources are available for use, generally it is the District's policy to use restricted resources first.

Government-Wide Financial Statements

The Statement of Net Position and the Statement of Activities display information about the District as a whole. The District's Statement of Net Position and Statement of Activities are combined with the governmental fund financial statements. The District is viewed as a special-purpose government and has the option of combining these financial statements.

The Statement of Net Position is reported by adjusting the governmental fund types to report on the full accrual basis, economic resource basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations. Any amounts recorded due to and due from other funds are eliminated in the Statement of Net Position.

The Statement of Activities is reported by adjusting the governmental fund types to report only items related to current year revenues and expenditures. Items such as capital outlay are allocated over their estimated useful lives as depreciation expense. Internal activities between governmental funds, if any, are eliminated by adjustment to obtain net total revenues and expenses in the government-wide Statement of Activities.

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2020**

**NOTE 2.      SIGNIFICANT ACCOUNTING POLICIES (Continued)**

Financial Statement Presentation (Continued)

Fund Financial Statements

As discussed above, the District's fund financial statements are combined with the government-wide financial statements. The fund financial statements include a Balance Sheet and a Statement of Revenues, Expenditures and Changes in Fund Balance.

Governmental Funds

The District has one governmental fund; therefore, this fund is considered a major fund.

General Fund - To account for resources not required to be accounted for in another fund, property tax, sales tax and EMS collection revenues, costs of assessing and collecting taxes, operating and general expenditures.

Basis of Accounting

The District uses the modified accrual basis of accounting for governmental fund types. The modified accrual basis of accounting recognizes revenues when both "measurable and available." Measurable means the amount can be determined. Available means collectable within the current period or soon enough thereafter to pay current liabilities. The District considers revenue reported in governmental funds to be available if they are collectable within 60 days after year end. Also, under the modified accrual basis of accounting, expenditures are recorded when the related fund liability is incurred, except for principal and interest on long-term debt, which are recognized as expenditures when payment is due.

Property taxes considered available by the District and included in revenue include the 2019 tax levy collections during the period October 1, 2019, to December 31, 2020, and taxes collected from January 1, 2020, to December 31, 2020, for all prior tax levies. The 2020 tax levy has been fully deferred to fund 2021 costs.

Capital Assets

Capital assets, which include land, buildings, furniture and equipment, are reported in the government-wide Statement of Net Position. All capital assets are valued at historical cost or estimated historical cost if actual historical cost is not available. Donated assets are valued at their fair market value on the date donated. Repairs and maintenance are recorded as expenditures in the governmental fund incurred and as an expense in the government-wide Statement of Activities. Capital asset additions, improvements and preservation costs that extend the life of an asset are capitalized and depreciated over the estimated useful life of the asset after completion.

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2020**

**NOTE 2.      SIGNIFICANT ACCOUNTING POLICIES (Continued)**

Capital Assets (Continued)

Capital assets are capitalized if they have an individual cost of \$5,000 or more and a useful life of at least two years. Depreciation is calculated on each class of depreciable property using no salvage value and the straight-line method of depreciation. Estimated useful lives are as follows:

	<u>Years</u>
Buildings and Improvements	40
Furniture and Equipment	5-20
Vehicles	7-15

Budgeting

An annual unappropriated budget is adopted for the General Fund by the District's Board of Commissioners. The budget is prepared using the same method of accounting as for financial reporting. The original General Fund budget for the current year was not amended. The Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual – General Fund presents the original budget amounts compared to the actual amounts of revenues and expenditures for the current year.

Pensions

Payments are made into the social security system for all employees. The Internal Revenue Service has determined that fees of office received by Commissioners are considered wages subject to federal income tax withholding for payroll tax purposes only. See Note 10 and Note 11 for the District's pension plans.

Measurement Focus

Measurement focus is a term used to describe which transactions are recognized within the various financial statements. In the government-wide Statement of Net Position and Statement of Activities, the governmental activities are presented using the economic resources measurement focus. The accounting objectives of this measurement focus are the determination of operating income, changes in net position, financial position, and cash flows. All assets and liabilities associated with the activities are reported. Fund equity is classified as net position.

Governmental fund types are accounted for on a spending or financial flow measurement focus. Accordingly, only current assets and current liabilities are included on the Balance Sheet, and the reported fund balances provide an indication of available spendable or appropriable resources. Operating statements of governmental fund types report increases and decreases in available spendable resources. Fund balances in governmental funds are classified using the following hierarchy:



**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2020**

**NOTE 2.      SIGNIFICANT ACCOUNTING POLICIES (Continued)**

Measurement Focus (Continued)

*Nonspendable:* amounts that cannot be spent either because they are in nonspendable form or because they are legally or contractually required to be maintained intact.

*Restricted:* amounts that can be spent only for specific purposes because of constitutional provisions, or enabling legislation, or because of constraints that are imposed externally. The District does not have any restricted fund balances.

*Committed:* amounts that can be spent only for purposes determined by a formal action of the Board of Directors. The Board is the highest level of decision-making authority for the District. This action must be made no later than the end of the fiscal year. Commitments may be established, modified, or rescinded only through ordinances or resolutions approved by the Board. As of December 31, 2020, the District does not have any committed fund balances.

*Assigned:* amounts that do not meet the criteria to be classified as restricted or committed, but that are intended to be used for specific purposes. The District has not adopted a formal policy regarding the assignment of fund balances. The District has assigned \$17,109,840 of its General Fund fund balance to cover a budgeted shortfall in fiscal year 2021.

*Unassigned:* all other spendable amounts in the General Fund.

When expenditures are incurred for which restricted, committed, assigned or unassigned fund balances are available, the District considers amounts to have been spent first out of restricted funds, then committed funds, then assigned funds, and finally unassigned funds.

Accounting Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2020**

**NOTE 3. TAX LEVY**

On February 12, 1994, voters of the District approved a maximum tax rate of \$0.06 per \$100 of assessed valuation on all taxable property within the District. During the year ended December 31, 2020, the District levied an ad valorem tax at the rate of \$0.59492 per \$100 of assessed valuation, which resulted in a tax levy of \$25,889,069 on the adjusted taxable valuation of \$43,508,570,052 for the 2020 tax year.

All property values and exempt status, if any, are determined by the appraisal district. Assessed values are determined as of January 1 of each year, at which time a tax lien attaches to the related property. Taxes levied around October/November, are due upon receipt and are delinquent the following February 1. Penalty and interest attach thereafter.

**NOTE 4. DEPOSITS AND INVESTMENTS**

Deposits

Custodial credit risk is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. The District's deposit policy for custodial credit risk requires compliance with the provisions of Texas statutes.

Texas statutes require that any cash balance in any fund shall, to the extent not insured by the Federal Deposit Insurance Corporation or its successor, be continuously secured by a valid pledge to the District of securities eligible under the laws of Texas to secure the funds of the District, having an aggregate market value, including accrued interest, at all times equal to the uninsured cash balance in the fund to which such securities are pledged. At fiscal year end, the carrying amount of the District's deposits was \$87,614,609 and the bank balance was \$81,784,895. The District was not exposed to custodial credit risk at year-end.

The carrying values of the deposits are included in the Governmental Fund Balance Sheet and the Statement of Net Position at December 31, 2020, as listed below:

	<u>Cash</u>	<u>Certificates of Deposit</u>	<u>Total</u>
GENERAL FUND	\$ 83,667,112	\$ 3,947,497	\$ 87,614,609

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2020**

**NOTE 4. DEPOSITS AND INVESTMENTS (Continued)**

Investments

Under Texas law, the District is required to invest its funds under written investment policies that primarily emphasize safety of principal and liquidity and that address investment diversification, yield, maturity, and the quality and capability of investment management, and all District funds must be invested in accordance with the following investment objectives: understanding the suitability of the investment to the District's financial requirements, first; preservation and safety of principal, second; liquidity, third; marketability of the investments if the need arises to liquidate the investment before maturity, fourth; diversification of the investment portfolio, fifth; and yield, sixth. The District's investments must be made "with judgment and care, under prevailing circumstances, that a person of prudence, discretion, and intelligence would exercise in the management of the person's own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived." No person may invest District funds without express written authority from the Board of Commissioners.

Texas statutes include specifications for and limitations applicable to the District and its authority to purchase investments as defined in the Public Funds Investment Act. The District has adopted a written investment policy to establish the guidelines by which it may invest. This policy should be reviewed annually. The District's investment policy may be more restrictive than the Public Funds Investment Act.

The District invests in TexPool, an external investment pool that is not SEC-registered. The State Comptroller of Public Accounts of the State of Texas has oversight of the pool. Federated Investors, Inc. manages the daily operations of the pool under a contract with the Comptroller. TexPool measures its portfolio assets at amortized cost. As a result, the District also measures its investments in TexPool at amortized cost for financial reporting purposes. There are no limitations or restrictions on withdrawals from TexPool.

The District invests in Texas Cooperative Liquid Assets Securities System Trust ("Texas CLASS"), an external public funds investment pool that is not SEC-registered. Public Trust Advisors, LLC serves as the pool's administrator and investment advisor. The pool is subject to the general supervision of the Board of Trustees and its Advisory Board. Wells Fargo Bank, N.A. serves as custodian for the pool. Investments held by Texas CLASS are priced to market on a weekly basis. The investments are considered Level I investments because their fair value is measured by quoted prices in active markets. The fair value of the District's position in the pool is the same as the value of the pool shares. There are no limitations or restrictions on withdrawals from Texas CLASS.

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2020**

**NOTE 4. DEPOSITS AND INVESTMENTS (Continued)**

Investments (Continued)

The District invests in the Texas Short Term Asset Reserve Program (“TexSTAR”), an external public funds investment pool that is not SEC-registered. J. P. Morgan Investment Management Inc. provides investment management and FirstSouthwest, a division of Hilltop Securities Inc., provides participant services and marketing under an agreement with the TexSTAR Board of Directors. Custodial, fund accounting and depository services are provided by JPMorgan Chase Bank, N.A. and/or its subsidiary J.P. Morgan Investors Services Co. Investments held by TexSTAR are marked to market daily. The investments are considered Level I investments because their fair value is measured by quoted prices in active markets. The fair value of the District’s position in the pool is the same as the value of the pool shares. There are no limitations or restrictions on withdrawals from TexSTAR. Certificates of deposit are valued at acquisition cost at the date of purchase.

As of December 31, 2020, the District had the following investments and maturities:

Fund and Investment Type	Fair Value	Maturities of Less Than 1 Year
<u>GENERAL FUND</u>		
TexPool	\$ 2,540,694	\$ 2,540,694
TexSTAR	2,854,579	2,854,579
Texas CLASS	3,056,164	3,056,164
Certificates of Deposit	<u>3,947,497</u>	<u>3,947,497</u>
TOTAL INVESTMENTS	<u>\$ 12,398,934</u>	<u>\$ 12,398,934</u>

Credit risk is the risk that the issuer or other counterparty to an investment will not fulfill its obligations. At December 31, 2020, the District’s investments in TexPool, TexSTAR and Texas CLASS were rated “AAAm” by Standard and Poor’s. The District also manages credit risk by investing in certificates of deposit below FDIC coverage.

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The District considers the investments in TexPool, TexSTAR and Texas CLASS to have a maturity of less than one year due to the fact the share positions can usually be redeemed each day at the discretion of the District, unless there has been a significant change in value. The District also manages interest rate risk by investing in certificates of deposit with maturities of less than one year.

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2020**

**NOTE 5. CAPITAL ASSETS**

	January 1, 2020	Increases	Decreases	December 31, 2020
<b>Capital Assets Not Being Depreciated</b>				
Land and Land Improvements	\$ 7,954,254	\$ 1,958,501	\$	\$ 9,912,755
Construction in Progress	<u>22,133,485</u>	<u>24,128,207</u>	<u>11,472,942</u>	<u>34,788,750</u>
<b>Total Capital Assets Not Being Depreciated</b>	<u>\$ 30,087,739</u>	<u>\$ 26,086,708</u>	<u>\$ 11,472,942</u>	<u>\$ 44,701,505</u>
<b>Capital Assets Subject to Depreciation</b>				
Building and Improvements	\$ 52,694,347	\$ 712,447	\$	\$ 53,406,794
Furniture, Equipment and Vehicles	<u>42,164,454</u>	<u>8,801,994</u>	<u>1,992,366</u>	<u>48,974,082</u>
<b>Total Capital Assets Subject to Depreciation</b>	<u>\$ 94,858,801</u>	<u>\$ 9,514,441</u>	<u>\$ 1,992,366</u>	<u>\$ 102,380,876</u>
<b>Less Accumulated Depreciation</b>				
Building and Improvements	\$ 7,035,763	\$ 1,632,778	\$	\$ 8,668,541
Furniture, Equipment and Vehicles	<u>23,207,142</u>	<u>4,370,411</u>	<u>1,708,050</u>	<u>25,869,503</u>
<b>Total Accumulated Depreciation</b>	<u>\$ 30,242,905</u>	<u>\$ 6,003,189</u>	<u>\$ 1,708,050</u>	<u>\$ 34,538,044</u>
<b>Total Depreciable Capital Assets, Net of Accumulated Depreciation</b>	<u>\$ 64,615,896</u>	<u>\$ 3,511,252</u>	<u>\$ 284,316</u>	<u>\$ 67,842,832</u>
<b>Total Capital Assets, Net of Accumulated Depreciation</b>	<u><u>\$ 94,703,635</u></u>	<u><u>\$ 29,597,960</u></u>	<u><u>\$ 11,757,258</u></u>	<u><u>\$ 112,544,337</u></u>

**NOTE 6. CONTRACT FOR FIRE PROTECTION AND RESCUE SERVICES**

The District contracts with Cy-Fair Volunteer Fire Department (“Cy-Fair”) to provide fire prevention, ambulance and rescue services to the persons and commercial interests within the District. The District entered into a three-year contract with Cy-Fair, effective January 1, 2015. The contract was approved on February 19, 2015, and the term of the contract is from January 1, 2015, through December 31, 2017. Effective January 1, 2018, the contract shall automatically renew for no more than four extensions, with each extension lasting for a three-month period. During the prior year, the District extended the current service agreement with Cy-Fair until December 31, 2019. During the current year, the District began transitioning employees and operations over from Cy-Fair. On January 1, 2020, the District merged with Cy-Fair and became the direct provider of fire and EMS services and directly responsible for all operations.

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2020**

**NOTE 7. INTERLOCAL AGREEMENTS**

On January 24, 2002, the District entered into an Interlocal Agreement for Construction and Use of Emergency Services Facilities (the “Agreement”) with North Harris Montgomery Community College District, now known as Lone Star College System (the “College”), to provide training to firefighter, emergency medical service personnel and other providers of emergency services.

Under the terms of a Interlocal Ground Lease Agreement approved January 26, 2002, the College has agreed to lease the District a five-acre tract of land on which the District constructed a fire station on behalf of Cy-Fair and a fire and emergency training center to be utilized by the College. On February 7, 2008, the ground lease was amended to expand the use of land to approximately eight acres. The property and the facilities will be provided to the parties at no cost. The College is responsible for all costs of operation and maintenance of the facility. The College and the District entered into an annual training agreement regarding education and use of the facilities for training. The initial term of the training agreement is five years, beginning on the first day of the month of occupancy by the College.

The training agreement automatically renews for successive five-year periods unless notice is given by either party. In the event of termination of the training agreement, the District has the option of removing the emergency training center or selling the facility to the College at the then fair market value.

**NOTE 8. RISK MANAGEMENT**

The District is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions and natural disasters for which the District carries commercial insurance. There have been no significant reductions in coverage from the prior year and settlements have not exceeded coverage in the past three years.

**NOTE 9. SALES AND USE TAX**

In accordance with Chapter 775 of the Health and Safety Code, the District is authorized to adopt and impose a sales and use tax if authorized by a majority of the qualified voters of the District. The election to adopt a sales and use tax is governed by the provisions of Subchapter E, Chapter 323 of the Tax Code.

The voters of the District approved the establishment and adoption of a sales and use tax of up to a maximum of one percent. The Board set a local sales and use tax of one percent on all applicable sales and uses within the boundaries of the District, excluding any territory in the District where sales and use tax is currently two percent. The sales tax became effective on October 1, 2013. During the year ended December 31, 2020, the District recorded \$37,979,444 in sales tax revenues, of which \$6,934,704 was recorded as a receivable at year-end.

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2020**

**NOTE 10. PENSION PLAN**

Plan Description

The District provides retirement, disability, and death benefits for all of its full-time employees through a non-traditional defined benefit pension plan in the statewide Texas County and District Retirement System (TCDRS). The Board of Trustees of TCDRS is responsible for the administration of the statewide agent multiple-employer public employee retirement system consisting of 780 non-traditional defined benefit pension plans. TCDRS in the aggregate issues a comprehensive annual financial report (CAFR) on a calendar year basis. The CAFR is available upon written request from the TCDRS Board of Trustees at P.O. Box 2034, Austin, Texas 78768-2034.

Benefits Provided

The plan provisions are adopted by the District, within the options available in the Texas state statutes governing TCDRS (TCDRS Act). Members can retire at ages 60 and above with 5 or more years of service, with 20 years of service regardless of age, or when the sum of their age and years of service equals 75 or more. Members are vested after 5 years of service but must leave their accumulated contributions in the plan to receive any employer-financed benefit. Members who withdraw their personal contributions in a lump sum are not entitled to any amounts contributed by the District.

Benefit amounts are determined by the sum of the employee's deposits to the plan, with interest, and employer-financed monetary credits. The level of these monetary credits is adopted by the District within the actuarial constraints imposed by the TCDRS Act so that the resulting benefits can be expected to be adequately financed by the employer's commitment to contribute. At retirement, death, or disability, the benefit is calculated by converting the sum of the employee's accumulated deposits and the employer-financed monetary credits to a monthly annuity using annuity purchase rates prescribed by the TCDRS Act.

At December 31, 2019 the following employees were covered by the benefit terms:

Inactive employees or beneficiaries currently receiving benefits	<u>0</u>
Inactive employees entitled but not yet receiving benefits	<u>2</u>
Active employees	<u>334</u>

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2020**

**NOTE 10. PENSION PLAN (Continued)**

Contributions

The plan is funded by monthly contributions from both employee members and the employer based on the covered payroll of employee members. Under the TCDRS Act, the contribution rate of the employer is actuarially determined annually. The employer contributed using the actuarially determined rate of 3.47% for the 2020 accounting year. The deposit rate payable by the employee members for calendar year 2020 is 6.00% as adopted by the governing body of the District. The employee deposit rate and the employer contribution rate may be changed by the governing body of the District within the options available in the TCDRS Act.

For the District's accounting year ended December 31, 2020, the annual pension cost for the TCDRS plan for its employees was \$3,011,712; the actual contributions were \$3,011,712. The employees contributed \$1,559,321 to the plan for the 2020 fiscal year.

Actuarial Assumptions

The total pension liability in the December 31, 2019, actuarial valuation was determined using the following actuarial assumption:

Actuarial valuation date	12/31/19
Actuarial cost method	Entry Age
Amortization method	Level
	percentage of payroll, closed
Remaining Amortization period	0.0 years
Asset Valuation Method	5-year smoothed market
Actuarial Assumptions:	
Investment return <sup>1</sup>	8.00%
Projected salary increases <sup>1</sup>	4.90%
Inflation	2.75%
Cost-of-living adjustments	0.00%

<sup>1</sup> Includes inflation at the stated rate

The actuarial assumptions that determined the total pension liability as of December 31, 2019 were based on the results of an actuarial experience study for the period January 1, 2013 - December 31, 2016, except where required to be different by GASB 68. All other assumptions and methods are the same as used in the prior valuation.



**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2020**

**NOTE 10. PENSION PLAN (Continued)**

Actuarial Assumptions (Continued)

Mortality rates were based on the following:

Depositing members – 90% of the RP-2014 Active Employee Mortality Table for males and the RP-2014 Active Employee Mortality Table for females projected with 110% of the MP-2014 ultimate scale after 2014.

Service retirees, beneficiaries and non-depositing members – 130% of the RP-2014 Healthy Annuitant Mortality Table for males and 110% of the RP-2014 Healthy Annuitant Mortality Table for females, both projected with 110% of the MP-2014 ultimate scale after 2014.

Disabled retirees - 130% of the RP-2014 Disability Annuitant Mortality Table for males and 115% of the RP-2014 Disability Annuitant Mortality Table for females, both projected with 110% of the MP-2014 ultimate scale after 2014.

Discount Rate

The discount rate used to measure the total pension liability was 8.10%. There was no change in the discount rate since the previous year.

In order to determine the discount rate to be used, the actuary used an alternative method to determine the sufficiency of the fiduciary net position in all future years. This alternative method reflects the funding requirements under the funding policy and the legal requirements under the TCDRS Act:

- 1) TCDRS has a funding policy where the Unfunded Actuarial Accrued Liability (UAAL) shall be amortized as a level percent of pay over 20-year closed layered periods.
- 2) Under the TCDRS Act, the employer is legally required to make the contribution specified in the funding policy.
- 3) The employer's assets are projected to exceed its accrued liabilities in 20 years or less. When this point is reached, the employer is still required to contribute at least the normal cost.
- 4) Any increased cost due to the adoption of a cost-of-living adjustment is required to be funded over a period of 15 years, if applicable.

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**NOTES TO FINANCIAL STATEMENTS**  
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**NOTE 10. PENSION PLAN (Continued)**

Based on the above, the projected fiduciary net position is determined to be sufficient compared to projected benefit payments. Based on the expected level of cash flows and investment returns to the system, the fiduciary net position as a percentage of total pension liability is projected to increase from its current level in future years.

Since the projected fiduciary net position is projected to be sufficient to pay projected benefit payments in all future years, the discount rate for purposes of calculating the total pension liability and net pension liability is equal to the long-term assumed rate of return on investments. This long-term assumed rate of return should be net of investment expenses, but gross of administrative expenses. Therefore, the actuary has used a discount rate of 8.10%. This rate reflects the long-term assumed rate of return on assets for funding purposes of 8.0%, net of all expenses, increased by 0.10% to be gross of administrative expenses.

The long-term expected rate of return on TCDRS assets is determined by adding expected inflation to expected long-term real returns and reflecting expected volatility and correlation. The capital market assumptions and information shown below are provided by TCDRS' investment consultant, Cliffwater LLC. The numbers shown are based on April 2020 information for a 10-year time horizon.

Note that the valuation assumption for long-term expected return is re-assessed at a minimum of every four years, and is based on a 30-year time horizon; the most recent analysis was performed in 2017 based on the period January 1, 2013- December 31, 2016. Best estimates of geometric real rates of return for each major asset class included in the target asset allocation are summarized below:

Asset Class	Target Allocation	Geometric Real Rate of Return (Expected minus Inflation)
US Equities	14.50%	5.20%
Private Equity	20.00%	8.20%
Global Equities	2.50%	5.50%
International Equities-Development	7.00%	5.20%
International Equities-Emerging	7.00%	5.70%
Investment-Grade Bonds	3.00%	-0.20%
High-Yield Bonds	12.00%	3.14%
Direct Lending	11.00%	7.16%
Distressed Debt	4.00%	6.90%
REIT Equities	3.00%	4.50%
Master Limited Partnerships (MLPs)	2.00%	8.40%
Private Real Estate partnerships	6.00%	5.50%
Hedge Funds	<u>8.00%</u>	2.30%
Total	<u>100.00%</u>	

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2020**

**NOTE 10. PENSION PLAN (Continued)**

Changes in Net Pension Liability/(Asset) for the measurement year ended December 31, 2019 are as follows:

	Increase (Decrease)		
	Total Pension Liability	Plan Fiduciary Net Position	Net Pension Liability/(Asset)
	(a)	(b)	(a)-(b)
Balances of December 31, 2018	\$ 27,310	\$ 29,387	\$ (2,077)
Changes for the year:			
Service Costs	5,020		5,020
Interest on the Total Pension Liability	2,619		2,619
Effect of Plan Changes	93,568		93,568
Effect of Economic/Demographic Gains or Losses	119,320		119,320
Administrative Expenses		(133)	133
Member Contributions		85,838	(85,838)
Net investment income		4,688	(4,688)
Employer Contributions		50,072	(50,072)
Other		4,677	(4,677)
Balances of December 31, 2019	<u>\$ 247,837</u>	<u>\$ 174,529</u>	<u>\$ 73,308</u>

Sensitivity Analysis - The following presents the net pension liability/(asset) of the District, calculated using the discount rate of 8.10%, as well as what the District net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower (7.10%) or 1 percentage point higher (9.10%) than the current rate.

	1% Decrease	Current Discount Rate	1% Increase
	7.10%	8.10%	9.10%
Total Pension Liability	\$ 314,930	\$ 247,837	\$ 196,976
Fiduciary Net Position	174,529	174,529	29,387
Net Pension Liability/(Asset)	<u>\$ 140,401</u>	<u>\$ 73,308</u>	<u>\$ 167,589</u>

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**NOTES TO FINANCIAL STATEMENTS**  
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**NOTE 10. PENSION PLAN (Continued)**

The current year deferred inflows and outflows of resources are as follows:

	Deferred Inflows of Resources	Deferred Outflows of Resources
Differences between expected and actual experience	\$ 2,126	\$ 115,056
Changes in assumptions		37
Net difference between projected and actual earnings		3,694
Contributions paid to TCDRS subsequent to the measurement date		3,011,712
	<u>\$ 2,126</u>	<u>\$ 3,130,499</u>

\$3,011,712 reported as deferred outflows of resources related to pensions resulting from contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ending December 31, 2020. Other amounts reported as deferred outflows and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended December 31:

2020	\$ 6,376
2021	6,309
2022	6,387
2023	5,998
2024	5,344
Thereafter	86,247

**NOTE 11. LENGTH OF SERVICE AWARD PLAN (LOSAP)**

Plan Description

The Cy-Fair Volunteer Fire Department LOSAP is a nonqualified deferred compensation plan which was adopted and became effective January 1, 2004. This plan was restated effected January 1, 2020 in the District's name. All volunteers who are active full members of the Department are eligible to be participants of LOSAP unless they waive participation. The Department established LOSAP to pay service awards to firefighters and their beneficiaries after attaining the entitlement age, as defined, or upon disability or death. The annual funding cost of LOSAP is calculated by a professional actuarial firm using the attained age normal frozen initial liability cost method so at the firefighter's retirement date, the benefit obligation equals the present value of a monthly benefit of \$25 for each year of service credit. The maximum years of service credit is twenty, which equates to a \$500 maximum monthly benefit and is payable for life with a guaranteed period of ten years and continuous life annuity. Such present value is computed using a discount rate of 4.5%. The District is required to contribute an actuarially determined amount to the trust. VFIS is the administrative service provider. If VFIS becomes insolvent, the District is responsible and liable to administer the benefits.

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2020**

**NOTE 11. LENGTH OF SERVICE AWARD PLAN (LOSAP) (Continued)**

Benefits Provided

The plan provisions are adopted by the District. Members can retire at ages 65 and above with 1 or more years of service, with no minimum years of service regardless of age. Members are vested after 5 years of service.

Benefit amounts are determined by the sum of the member's year of service multiplied by \$25. The plan will recognize up to 20 years of prior service for purpose of calculating a participating member's benefit. At retirement, death, or disability, the benefit is calculated by converting the sum of the employee's accumulated deposits and the financed monetary credits to a monthly annuity using annuity purchase rates prescribed by the plan.

At December 31, 2020, the following employees were covered by the benefit terms:

Inactive employees or beneficiaries currently receiving benefits	<u>26</u>
Inactive employees entitled but not yet receiving benefits	<u>203</u>
Active employees	<u>186</u>

Contributions

The plan is funded annually based on a minimum recommended contribution calculation. For the District's fiscal year ended December 31, 2020, the annual contribution for the LOSAP plan for its volunteers was \$423,017.

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2020**

**NOTE 11. LENGTH OF SERVICE AWARD PLAN (LOSAP) (Continued)**

Actuarial Assumptions

The total pension liability in the December 31, 2020, actuarial valuation was determined using the following actuarial assumption:

Actuarial valuation date	12/31/20
Actuarial cost method	Entry Age
Amortization method	Normal Frozen initial liability
Remaining Amortization period	0.0 years
Asset Valuation Method	5-year
Investment return <sup>1</sup>	2.0%
Projected salary increases <sup>1</sup>	N/A
Inflation	0.00%
Cost-of-living adjustments	0.00%

<sup>1</sup> Includes inflation at the stated rate

The actuarial assumptions that determined the total pension liability as of December 31, 2020 were based upon information provided by the plan sponsor and included service accruals earned through the end of December 31, 2020.

No pre-retirement mortality; post retirement RP2000 projected to 2030

Changes in Net Pension Liability/(Asset) for the measurement year ended December 31, 2020 are as follows:

	Increase (Decrease)		
	Total Pension Liability	Plan Fiduciary Net Position	Net Pension Liability/(Asset)
	(a)	(b)	(a)-(b)
Balances of December 31, 2019	\$ 14,880,924	\$ -0-	\$ 14,880,924
Changes for the year:			
Service Costs	410,866		410,866
Interest on the Total Pension Liability	296,293		296,293
Differences between expected and actual	(1,588,045)		(1,588,045)
Effect of assumptions changes or inputs	2,491,544		2,491,544
Benefit Payments	(147,517)		(147,517)
Balances of December 31, 2020	<u>\$ 16,344,065</u>	<u>\$ -0-</u>	<u>\$ 16,344,065</u>

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2020**

**NOTE 11. LENGTH OF SERVICE AWARD PLAN (LOSAP) (Continued)**

Sensitivity Analysis - The following presents the net pension liability/(asset) of the District, calculated using the discount rate of 2.0%, as well as what the District net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower (1.0%) or 1 percentage point higher (3.0%) than the current rate.

	1% Decrease	Current Discount Rate	1% Increase
	1.00%	2.00%	3.00%
Total Pension Liability	\$ 17,488,485	\$ 16,344,065	\$ 15,173,797

The current year deferred inflows and outflows of resources are as follows:

	Deferred Inflows of Resources	Deferred Outflows of Resources
Differences between expected and actual experience	\$ 1,323,372	\$
Changes in assumptions		4,131,269
	<u>\$ 1,323,372</u>	<u>\$ 4,131,269</u>

Amounts reported as deferred outflows and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended December 31:	
2020	\$ 493,080
2021	493,080
2022	493,080
2023	493,080
2024	493,081
Thereafter	342,496

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2020**

**NOTE 12. ECONOMIC UNCERTAINTIES**

On March 11, 2020, the World Health Organization declared the COVID-19 virus a global pandemic. As a result, economic uncertainties have arisen which could have an impact on the operations of the District. The District is carefully monitoring the situation and evaluating its options during this time. No adjustments have been made to these financial statements as a result of this uncertainty, as the potential financial impact of this pandemic is unknown at this time.

**NOTE 13. PRIOR PERIOD ADJUSTMENT**

Effective January 1, 2020, the District became responsible for the Length of Service Award Plan (LOSAP), due to the District being the provider for fire and EMS services. Financial activity related to LOSAP was previously accounted for in the financial statement of Cy-Fair Volunteer Fire Department. Prior year financial activity is required to be recorded in the District's financial statements and the effect of this change is as follows:

Net Position - January 1, 2020	\$ 190,143,566
Effect of Adjustments	<u>(12,483,446)</u>
Net Position - January 1, 2020, As Adjusted	<u>\$ 177,660,120</u>



**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**

**REQUIRED SUPPLEMENTARY INFORMATION**

**DECEMBER 31, 2020**



**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES**  
**IN FUND BALANCE - BUDGET AND ACTUAL - GENERAL FUND**  
**FOR THE YEAR ENDED DECEMBER 31, 2020**

	Original and Final Budget	Actual	Variance Positive (Negative)
<b>REVENUES</b>			
Property Taxes	\$ 24,932,061	\$ 24,415,516	\$ (516,545)
EMS Collections/Dispatch Fees	6,025,000	5,385,765	(639,235)
Sales Tax Revenues	38,064,000	37,979,444	(84,556)
Contract Revenue	50,000	95,918	45,918
Penalty and Interest		191,769	191,769
Investment Revenues	1,000,000	522,030	(477,970)
Insurance Proceeds		238,524	238,524
Miscellaneous Revenues	<u>810,000</u>	<u>193,789</u>	<u>(616,211)</u>
<b>TOTAL REVENUES</b>	<u>\$ 70,881,061</u>	<u>\$ 69,022,755</u>	<u>\$ (1,858,306)</u>
<b>EXPENDITURES</b>			
Service Operations:			
Cy-Fair Volunteer Fire Department			
Dispatch	\$ 1,800,000	\$ 1,535,618	\$ 264,382
Information Technology	1,900,000	2,062,795	(162,795)
Training	2,300,000		2,300,000
Safety	690,000	158,690	531,310
Public Relations	445,000	177,875	267,125
Emergency Medical Services	9,800,000	10,966,053	(1,166,053)
Communications	1,120,000	1,402,607	(282,607)
Administration	8,400,000	10,193,545	(1,793,545)
Facilities Maintenance	1,300,000	708,169	591,831
Vehicle Maintenance	2,700,000	1,899,140	800,860
Quartermaster	9,300,000	3,049,443	6,250,557
Suppression	9,900,000	10,346,707	(446,707)
Salaries and Benefits	220,000	920,040	(700,040)
Accounting and Auditing	70,000	122,369	(52,369)
Appraisal District Fees	300,000	189,621	110,379
Commissioner Fees	40,000	800	39,200
Legal Fees - General	235,000	211,096	23,904
Legal Fees - Delinquent Tax Collections		44,294	(44,294)
Tax Assessor/Collector Fees		106,275	(106,275)
Professional Fees		5,290	(5,290)
Utilities	60,000		60,000
Repairs and Maintenance	675,000		675,000
Other	1,340,000	285,750	1,054,250
Capital Outlay	<u>30,600,000</u>	<u>24,427,459</u>	<u>6,172,541</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 83,195,000</u>	<u>\$ 68,813,636</u>	<u>\$ 14,381,364</u>

See accompanying independent auditor's report.

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**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES**  
**IN FUND BALANCE - BUDGET AND ACTUAL - GENERAL FUND**  
**FOR THE YEAR ENDED DECEMBER 31, 2020**

	Original and Final Budget	Actual	Variance Positive (Negative)
<b>EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES</b>	<u>\$ (12,313,939)</u>	<u>\$ 209,119</u>	<u>\$ 12,523,058</u>
<b>OTHER FINANCING SOURCES(USES)</b>			
Contributions from Cy-Fair VFD	<u>\$ - 0 -</u>	<u>\$ 4,101,472</u>	<u>\$ 4,101,472</u>
<b>NET CHANGE IN FUND BALANCE</b>	<u>\$ (12,313,939)</u>	<u>\$ 4,310,591</u>	<u>\$ 16,624,530</u>
<b>FUND BALANCE - JANUARY 1, 2020</b>	<u>94,851,752</u>	<u>94,851,752</u>	<u></u>
<b>FUND BALANCE - DECEMBER 31, 2020</b>	<u><u>\$ 82,537,813</u></u>	<u><u>\$ 99,162,343</u></u>	<u><u>\$ 16,624,530</u></u>

See accompanying independent auditor's report.

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**SCHEDULE OF CHANGES IN NET PENSION ASSET AND RELATED RATIOS**  
**TEXAS COUNTY & DISTRICT RETIREMENT SYSTEM**  
**FOR THE YEAR ENDED DECEMBER 31, 2020**

	Year Ended December 31, 2019	Year Ended December 31, 2018	Year Ended December 31, 2017
<b>Total Pension Liability</b>			
Service Cost	\$ 5,020	\$ 15,307	\$ 3,835
Interest (on the Total Pension Liability)	2,619	2,238	804
Effect on plan changes	93,568		
Changes of assumptions			49
Effect of economic/demographic gains or losses	119,320	(2,552)	1,542
Net change in total pension liability	\$ 220,527	\$ 14,993	\$ 6,230
Total pension liability, beginning	27,310	12,317	6,087
Total pension liability, ending (a)	\$ 247,837	\$ 27,310	\$ 12,317
<b>Plan Fiduciary Net Position</b>			
Contributions - employer	\$ 50,072	\$ 5,036	\$ 2,503
Contributions - employee	85,838	8,660	3,484
Net investment income	4,688	(135)	1,279
Administrative Expense	(133)		
Other	4,677	386	70
Net Change in plan fiduciary net position	\$ 145,142	\$ 13,947	\$ 7,336
Plan Fiduciary net position, beginning	29,387	15,440	8,104
Plan Fiduciary net position, ending (b)	\$ 174,529	\$ 29,387	\$ 15,440
<b>Net Pension Liability/(Asset), Ending = (a) - (b)</b>	<u>\$ 73,308</u>	<u>\$ (2,077)</u>	<u>\$ (3,123)</u>
<b>Plan fiduciary net position as a percentage of the total pension liability</b>	70.42%	107.61%	125.36%
<b>Covered-employee payroll</b>	\$ 1,430,627	\$ 144,333	\$ 58,071
<b>Net pension liability as a percentage of covered employee payroll</b>	5.12%	(1.44)%	(5.38)%

See accompanying independent auditor's report.

Year Ended  
December 31,  
2016

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\$ 5,850  
232

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5

\$ 6,087

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\$ 6,087

\$ 3,337  
4,646  
121

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\$ 8,104

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\$ 8,104

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\$ (2,017)

133.14%

\$ 77,429

(2.60)%

See accompanying independent auditor's report.

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**SCHEDULE OF DISTRICT CONTRIBUTIONS**  
**TEXAS COUNTY & DISTRICT RETIREMENT SYSTEM**  
**FOR THE YEAR ENDED DECEMBER 31, 2020**

Fiscal Year Ending December 31	Actuarially Determined Contribution <sup>(1)</sup>	Actual Employer Contribution <sup>(1)</sup>	Contribution Deficiency (Excess)	Pensionable Covered Payroll	Actual Contribution as a Percentage of Covered Payroll
2016	\$ 3,337	\$ 3,337	\$ -0-	\$ 77,429	4.3%
2017	\$ 2,503	\$ 2,503	\$ -0-	\$ 58,071	4.3%
2018	\$ 4,590	\$ 5,036	\$ (446)	\$ 144,333	3.5%
2019	\$ 50,072	\$ 50,072	\$ -0-	\$ 1,430,627	3.5%
2020	\$ 3,011,712	\$ 3,011,712	\$ -0-	\$ 22,276,010	13.5%

<sup>(1)</sup> TCDRS calculates actuarially determined contributions on a calendar year basis. GASB Statement No. 68 indicates the employer should report employer contribution amounts on a fiscal year basis.

<sup>(2)</sup> Payroll is calculated based on contributions as reported to TCDRS.

See accompanying independent auditor's report.



**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**NOTES TO REQUIRED SUPPLEMENTARY INFORMATION**  
**FOR THE YEAR ENDED DECEMBER 31, 2020**

**NOTE 1. PENSION PLAN - TEXAS COUNTY & DISTRICT RETIREMENT SYSTEM**

Assumptions

The following methods and assumptions were used to determine contribution rates:

Valuation Date	Actuarially determined contribution rates are calculated as of December 31, two years prior to the end of the fiscal year in which the contributions are reported.
Actuarial Cost Method	Entry Age Normal
Amortization method	Level percentage of payroll, closed
Remaining amortization period	0.0 years (based on contribution rate calculated in 12/31/18 valuation)
Asset Valuation Method	5-year, smoothed market
Inflation	2.75%
Salary Increases	Varies by age and service. 4.9%, average, including inflation.
Investment Rate of Return	8.00%, net of investment expenses, including inflation.
Retirement Age	Members who are eligible for service retirement are assumed to commence receiving benefit payments based on age. The average age at service retirement for recent retirees is 61.
Mortality	130% of the MP-2014 Healthy Annuitant Mortality Table for males and 110% of the RP -2014 Healthy Annuitant Mortality Table for females both projected with 110% of MP-2014 Ultimate scale after 2014.
Changers in Assumptions and Methods Reflected in the Schedule of Employer Contributions	2015: New inflation, mortality and other assumptions were reflected. 2017: New mortality assumptions were reflected.
Changes in Plan Provisions reflected in Schedule	2015: No changes in plan provisions. 2016: No changes in plan provisions. 2017: New Annuity Purchase Rates were reflected for benefits earned after 2017. 2018: No changes in plan provisions. 2019: No changes in plan provisions.

See accompanying independent auditor's report.

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**SCHEDULE OF CHANGES IN NET PENSION ASSET AND RELATED RATIOS**  
**LENGTH OF SERVICE AWARDS PROGRAM**  
**FOR THE YEAR ENDED DECEMBER 31, 2020**

(Dollar amounts are in thousands)

	Year Ended December 31, 2020	Year Ended December 31, 2019
<b>Total Pension Liability</b>		
Service Cost	\$ 411	\$ 477
Interest (on the Total Pension Liability)	296	315
Difference between expected and actual experience	(1,588)	
Changes of assumptions	2,492	2,740
Benefit payments and admin. expenses	<u>(148)</u>	<u>(161)</u>
Net change in total pension liability	\$ 1,463	\$ 3,371
Total pension liability, beginning	<u>14,881</u>	<u>11,510</u>
Total pension liability, ending (a)	<u>\$ 16,344</u>	<u>\$ 14,881</u>
 <b>Net Pension Liability/(Asset), Ending = (a) - (b)</b>	 <u><u>\$ 16,344</u></u>	 <u><u>\$ 14,881</u></u>
 <b>Plan fiduciary net position as a percentage of the total pension liability</b>	 0.00%	 0.00%
 <b>Covered-employee payroll</b>	 N/A	 N/A
 <b>Net pension liability as a percentage of covered employee payroll</b>	 N/A	 N/A

See accompanying independent auditor's report.

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**NOTES TO REQUIRED SUPPLEMENTARY INFORMATION**  
**FOR THE YEAR ENDED DECEMBER 31, 2020**

**NOTE 1. PENSION PLAN - LENGTH OF SERVICE AWARDS PROGRAM**

Assumptions

The following methods and assumptions were used to determine contribution rates:

Valuation Date	Actuarially determined contribution rates are calculated as of December 31, 2020.
Actuarial Cost Method	Entry Age Normal
Amortization method	Frozen initial liability
Remaining amortization period	0.0 years
Asset Valuation Method	5-year
Inflation	0.00%
Salary Increases	N/A.
Investment Rate of Return	2.00%, net of investment expenses, including inflation.
Retirement Age	Members who are eligible for service retirement are assumed to commence receiving benefit payments based on age.
Mortality	No pre-retirement mortality; post retirement RP2000 projected to 2030
Changers in Assumptions and Methods Reflected in the Schedule of Employer Contributions	2020: None, other than discount rate.
Changes in Plan Provisions reflected in Schedule	2020: No changes in plan provisions.

See accompanying independent auditor's report.

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**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**

**SUPPLEMENTARY INFORMATION**

**REQUIRED BY HARRIS COUNTY**

**DECEMBER 31, 2020**



**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**LISTING OF THE NUMBER OF EMERGENCY RESPONSES**  
**MADE WITHIN AND OUTSIDE THE DISTRICT**  
**FOR THE YEAR ENDED DECEMBER 31, 2020**  
**(UNAUDITED)**

	<u>Total</u>
Number of Emergency Responses Made Within the District	30,343
Number of Emergency Responses Made Outside the District	<u>93</u>
Total Emergency Responses	<u><u>30,436</u></u>

See accompanying independent auditor's report.

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**SCHEDULE OF INSURANCE AND BONDING COVERAGE**  
**DECEMBER 31, 2020**

Type of Coverage	From To	Amount of Coverage	Insurer/Name
POSITION SCHEDULE BOND Treasurer	04/15/20 01/01/21	\$ 100,000	National United Fire Insurance Company
PUBLIC EMPLOYEE BLANKET CRIME BOND Limit	04/15/20 01/01/21	\$ 100,000	National United Fire Insurance Company
GENERAL LIABILITY General Aggregate Per Occurrence	04/15/20 01/01/21	\$ 3,000,000 1,000,000	National United Fire Insurance Company
EXCESS LIABILITY General Aggregate Per Occurrence	04/15/20 01/01/21	\$ 20,000,000 10,000,000	National United Fire Insurance Company
MANAGEMENT LIABILITY Each Wrongful Act Aggregate	04/15/20 01/01/21	\$ 1,000,000 3,000,000	National United Fire Insurance Company
AUTOMOBILE LIABILITY Combined Single Limit	04/15/20 01/01/21	\$ 1,000,000	National United Fire Insurance Company
PROPERTY Buildings Contents Policy Deductible Flood Deductible	04/15/20 01/01/21	\$ 83,601,696 9,197,107 5,000 1,000	National United Fire Insurance Company
SPECIAL PROPERTY FLOATER Equipment Deductible	04/15/20 01/01/21	\$ 129,271 \$ 1,000	National United Fire Insurance Company
WORKERS COMPENSATION Each Accident Disease Each Employee Disease Policy Limit	01/01/20 01/01/21	\$ 1,000,000 1,000,000 1,000,000	Texas Mutual Insurance Company
PORTABLE EQUIPMENT Deductible	04/15/20 01/01/21	\$ 1,000 Guaranteed Replacement Costs	National United Fire Insurance Company

See accompanying independent auditor's report.



**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**

**OTHER SUPPLEMENTARY INFORMATION**

**DECEMBER 31, 2020**



**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**TAXES LEVIED AND RECEIVABLE**  
**FOR THE YEAR ENDED DECEMBER 31, 2020**

	<u>Property Taxes</u>	
TAXES RECEIVABLE -		
JANUARY 1, 2020	\$ 12,831,286	
Adjustments to Beginning Balance	<u>(305,222)</u>	\$ 12,526,064
Original 2020 Tax Levy	\$ 24,416,532	
Adjustment to 2020 Tax Levy	<u>1,472,537</u>	<u>25,889,069</u>
TOTAL TO BE ACCOUNTED FOR		\$ 38,415,133
TAX COLLECTIONS:		
Prior Years	\$ 12,134,288	
Current Year	<u>6,223,618</u>	<u>18,357,906</u>
TAXES RECEIVABLE -		
DECEMBER 31, 2020		<u>\$ 20,057,227</u>
TAXES RECEIVABLE BY YEAR:		
2020		\$ 19,665,451
2019		155,250
2018		48,079
2017		40,558
2016		27,765
2015		17,995
2014		16,083
2013		18,997
2012		16,752
2011		15,926
2010 and prior		<u>34,371</u>
TOTAL		<u>\$ 20,057,227</u>

See accompanying independent auditor's report.

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**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**TAXES LEVIED AND RECEIVABLE**  
**FOR THE YEAR ENDED DECEMBER 31, 2020**

	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
PROPERTY				
VALUATIONS	<u>\$ 43,508,570,052</u>	<u>\$ 41,435,426,422</u>	<u>\$ 38,565,955,186</u>	<u>\$ 37,243,069,778</u>
TOTAL TAX RATES				
PER \$100 VALUATION	<u>\$ 0.59492</u>	<u>\$ 0.05980</u>	<u>\$ 0.05271</u>	<u>\$ 0.05270</u>
ADJUSTED TAX LEVY*	<u>\$ 25,889,069</u>	<u>\$ 24,781,969</u>	<u>\$ 20,328,140</u>	<u>\$ 19,631,593</u>
PERCENTAGE OF TAXES				
COLLECTED TO TAXES				
LEVIED	<u>24.04 %</u>	<u>99.37 %</u>	<u>99.76 %</u>	<u>99.79 %</u>

\* Based upon the adjusted tax levy at the time of the audit for the fiscal year in which the tax was levied.

See accompanying independent auditor's report.

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**COMPARATIVE SCHEDULE OF REVENUES AND EXPENDITURES**  
**GENERAL FUND – FIVE YEARS**

	Amounts		
	2020	2019	2018
<b>REVENUES</b>			
Property Taxes	\$ 24,415,516	\$ 20,133,376	\$ 19,489,614
EMS Collections/Dispatch Fees	5,385,765	6,362,338	6,310,226
Sales Tax Revenues	37,979,444	37,434,321	33,652,117
Contract Revenue	95,918		
Penalty and Interest	191,769	196,584	192,850
Investment Revenues	522,030	1,814,207	1,126,404
Miscellaneous Revenues	432,313	811,849	171,935
<b>TOTAL REVENUES</b>	<u>\$ 69,022,755</u>	<u>\$ 66,752,675</u>	<u>\$ 60,943,146</u>
<b>EXPENDITURES</b>			
Service Operations:			
District Services - Cy-Fair VFD	\$ 42,500,642	\$ 30,172,772	\$ 26,556,737
Salaries and Benefits	920,040	1,541,334	201,522
Accounting and Auditing	122,369	63,450	63,450
Appraisal District Fees	189,621	153,229	185,223
Commissioner Fees	800	2,900	9,800
Legal Fees - General	211,096	334,301	184,057
Legal Fees - Delinquent Tax Collections	44,294	43,166	43,714
Tax Assessor/Collector Fees	106,275	237,024	188,184
Professional Fees	5,290		
Utilities		58,353	62,987
Repairs and Maintenance		248,925	1,563,452
Other	285,750	793,287	1,357,374
Capital Outlay	24,427,459	24,101,506	19,281,639
<b>TOTAL EXPENDITURES</b>	<u>\$ 68,813,636</u>	<u>\$ 57,750,247</u>	<u>\$ 49,698,139</u>
<b>EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES</b>	<u>\$ 209,119</u>	<u>\$ 9,002,428</u>	<u>\$ 11,245,007</u>
<b>OTHER FINANCING SOURCES (USES)</b>			
Contributions from Cy-Fair VFD	<u>\$ 4,101,472</u>	<u>\$ - 0 -</u>	<u>\$ - 0 -</u>
<b>NET CHANGE IN FUND BALANCE</b>	\$ 4,310,591	\$ 9,002,428	\$ 11,245,007
<b>BEGINNING FUND BALANCE</b>	<u>94,851,752</u>	<u>85,849,324</u>	<u>74,604,317</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 99,162,343</u>	<u>\$ 94,851,752</u>	<u>\$ 85,849,324</u>

See accompanying independent auditor's report.

		Percentage of Total Revenues				
2017	2016	2020	2019	2018	2017	2016
\$ 18,649,961	\$ 17,945,974	35.5 %	30.2 %	32.0 %	32.6 %	35.3 %
6,602,241	6,683,944	7.8	9.5	10.4	11.5	13.1
31,601,173	25,851,572	55.0	56.1	55.2	55.1	50.8
196,865	195,871	0.3	0.3	0.3	0.3	0.4
243,625	129,279	0.8	2.7	1.8	0.4	0.3
65,689	76,141	0.6	1.2	0.3	0.1	0.1
<u>\$ 57,359,554</u>	<u>\$ 50,882,781</u>	<u>100.0 %</u>	<u>100.0 %</u>	<u>100.0 %</u>	<u>100.0 %</u>	<u>100.0 %</u>
\$ 25,367,798	\$ 22,406,809	61.6 %	45.2 %	43.6 %	44.2 %	44.0 %
71,999	116,237	1.3	2.3	0.3	0.1	0.2
62,950	59,950	0.2	0.1	0.1	0.1	0.1
103,109	135,540	0.3	0.2	0.3	0.2	0.3
12,350	13,450					
112,162	257,276	0.3	0.5	0.3	0.2	0.5
44,641	40,014	0.1	0.1	0.1	0.1	0.1
195,047	194,757	0.2	0.4	0.3	0.3	0.4
13,243	10,205		0.1	0.1		
965,082	1,058,134		0.4	2.6	1.7	2.1
1,841,850	1,193,715	0.4	1.2	2.2	3.2	2.3
24,624,120	12,757,703	35.4	36.1	31.6	42.9	25.1
<u>\$ 53,414,351</u>	<u>\$ 38,243,790</u>	<u>99.8 %</u>	<u>86.6 %</u>	<u>81.5 %</u>	<u>93.0 %</u>	<u>75.1 %</u>
<u>\$ 3,945,203</u>	<u>\$ 12,638,991</u>	<u>0.2 %</u>	<u>13.4 %</u>	<u>18.5 %</u>	<u>7.0 %</u>	<u>24.9 %</u>
<u>\$ - 0 -</u>	<u>\$ - 0 -</u>					
\$ 3,945,203	\$ 12,638,991					
<u>70,659,114</u>	<u>58,020,123</u>					
<u>\$ 74,604,317</u>	<u>\$ 70,659,114</u>					

See accompanying independent auditor's report.

**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**BOARD OF COMMISSIONERS AND CONSULTANTS**  
**DECEMBER 31, 2020**

District Mailing Address - Harris County Emergency Services District No. 9  
c/o Coveler & Peeler, P.C.  
Two Memorial City Plaza  
820 Gessner, Suite 1710  
Houston, TX 77024-8261

District Telephone Number - (713) 984-8222

Commissioners	Term of Office (Appointed or Elected)	Fees of Office for the year ended December 31, 2020	Expense Reimbursements for the year ended December 31, 2020	Title
Tommy Balez	06/01/18 05/31/22 (Elected)	\$ -0-	\$ 422	President
Scott Deboer	06/01/18 05/31/22 (Elected)	\$ -0-	\$ -0-	Vice President
David Langenberg	11/03/20 05/31/24 (Elected)	\$ 300	\$ -0-	Secretary
Bevin Gordon	11/03/20 05/31/24 (Elected)	\$ -0-	\$ -0-	Treasurer
William Dugle	08/20/20 05/31/22 (Appointed)	\$ -0-	\$ -0-	Assistant Treasurer/ Assistant Secretary

The limit on fees of office that a Commissioner may receive during a year was \$3,000 as set by the Health and Safety Code-Chapter 775. Effective September 1, 2017, a Commissioner is entitled to receive compensation in the same manner and amount as are provided by Section 49.060 of the Texas Water Code, currently \$7,200 per fiscal year. The above fees of office and expense reimbursements are the amounts paid to a Commissioner during the District's current fiscal year.

See accompanying independent auditor's report.



**HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 9**  
**BOARD OF COMMISSIONERS AND CONSULTANTS**  
**DECEMBER 31, 2020**

<b>Consultants:</b>	<b>Date Hired</b>	<b>Fees for the year ended December 31, 2020*</b>	<b>Title</b>
Coveler & Peeler, P.C.	01/20/11	\$ 187,166	General Counsel
McCall Gibson Swedlund Barfoot PLLC	01/22/09	\$ 22,800	Auditor
Myrtle Cruz, Inc.	04/15/10	\$ 45,262	Bookkeeper
Harris County Tax Assessor/Collector	Legislative Action	\$ 106,420	Tax Assessor/ Collector
Linebarger Goggan Blair & Sampson, LLP		\$ 44,294	Delinquent Tax Attorney
HdL Companies		\$ 228,454	Sales Tax Consultant

\* Accrual basis

See accompanying independent auditor's report.

